CONTENTS

	Preface	vii
1	Overview of Relentless Monetization	1
2	Translating Mission Into Mission-Relevant Outcomes	17
3	Basics of Monetizing Outcomes	30
4	Those Pesky Counterfactuals	44
5	The Meaning of Present Discounted Values	53
6	Examples of Metrics by Outcome	57
7	Examples of Metrics by Grant: Multi-Outcome Interventions	67
8	Completing the Analytical Traverse: Small-Bore Benefit/Cost Analysis	76

VI CONTENTS

9	Key Generalities: Q&A	86
10	Six Purposes	95
11	Prominent Metrics Systems	99
12	Reflections on Risk	110
13	Conclusion	128
	Appendix A: Counterfactual Complications: Shared Responsibility	131
	Appendix B: Choices Between More and Less Risky Initiatives	134
	Appendix C: Calculating a Program's Expected Well-being Impact	143
	Notes	147
	Index	153