

## ACKNOWLEDGMENTS

This book is an analytical memoir, where I combine my own experiences and knowledge with that of other people through personal interviews as well as published primary and secondary sources in Arabic and English. It took me about four years from writing the proposal to completion of the manuscript. It covers more than four decades of development in the oil world and the key personalities who shaped global energy policies. Extreme caution was needed when dealing with such subjects. Accuracy and fairness came first. This was not an easy task. It required careful work and a lot of help in different formats from a variety of people, and I am indebted to all of them.

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OIL LEADERS

