Contents

I.	Introduction	1		
II.	The Organization of the Local Party Organs	8		
III.	The Party Secretary and the Industrial Manager			
IV.	. Soviet Administrative Theory: (1) Edinonachalie and the Primary Party Organization			
V.	V. Soviet Administrative Theory: (2) The Local Party Organs			
VI.	Mobilizing the Population	126		
VII.	The Selection of Personnel	149		
VIII.	Types of Intervention in Production, Technical, and Planning Decisions	178		
IX.	Impact on Production, Technical, and Planning Decisions	197		
X.	Supplies Procurement and Production Scheduling	214		
XI.	Regional Coordination	235		
XII.	Representation of the Locality	256		
XIII.	Evolution in the Role of the Local Party Organs and in the Nature of Soviet Society	272		
XIV.	The Monistic Model of Organization and Development Administration	289		

CONTENTS

XV. Rationality, Bargaining, and Political Development			
Appendixes: A. The Party Committees and Bureaus B. The Selection of the 170 Most Important	321		
Plants	335		
Bibliography	341		
Notes	355		
Index	409		

Tables

1.	Industrial commissars and obkom first secretaries, 1941.	39
2.	Background of the industrial and construction ministers (commissars), 1941-1957.	47
3.	Background of obkom first secretaries, November 1952.	50
4.	Background of obkom first secretaries, April 1957.	51
5.	Date of birth and age of Party admission of top industrial administrators, 1957 and 1963.	58
6.	Tenure of directors at a given plant, January 1, 1962, in the 170 most important plants.	61
7.	Distribution of plant managers by year of birth, 1958 and 1963.	62
8.	Background of obkom first secretaries in the twenty-five most industrialized oblasti, April 1957 and September 1962.	63
9.	Proportion of obkom first secretaries with engineering education in oblasti with over one million urban population.	63
10.	Background of rural obkom first secretaries, April 1957 and September 1962.	65
11.	Tenure of obkom first secretaries.	71
12.	Background of obkom first secretaries, June 1966.	72
13.	Background of industrial and construction ministers, 1941-1965.	76
14.	Age distribution of plant directors in the 170 most important plants.	77
15.	Age distribution of plant directors among 1967 deputies to the USSR, republican, and oblast soviets.	78
APP	ENDIX TABLES	
	A.1. Occupation of full members of six Republican Central Committees, 1956–1966.	322
	A.2. Occupations of the full members in five obkomy, 1966.	327
	A.3. Membership of the republican Party bureaus, 1954–1966.	332
	A.4. Membership of seven obkom bureaus, 1966. A.5. Membership of seven gorkom bureaus, 1966.	333 334
	11.5. Intellications of sevent germanic automas, 1700.	ンシエ