

ACKNOWLEDGMENTS

First, we must thank Nathalia Ramos, who enthusiastically helped with the manuscript from the earliest days when this book was taking shape.

Our interactions with all the members of the Berggruen Institute's 21st Century Council over recent years have provided invaluable input. We are also especially thankful to all those who endured our interviews and discussions on rethinking globalization, from its economic to cultural and geopolitical dimensions. They include Dani Rodrik, Gordon Brown, Henry Kissinger, Raghuram Rajan, Laura Tyson, Larry Summers, Bill Clinton, Tony Blair, Kevin Rudd, Zhu Min, Shaukat Aziz, Elif Shafak, and Pankaj Mishra.

We were also greatly informed in our discussions on democracy and social media by Pierre Omidyar, Eric Schmidt, Toomas Ilves, Fernando Henrique Cardoso, and Canadian prime minister Justin Trudeau.

Our understanding of China has been deeply enhanced through our collaboration with Zheng Bijian and Feng Wei, who

organized our two dialogues in Beijing with President Xi Jinping and others in the top leadership. Fu Ying, chair of the Foreign Affairs Committee of the National People's Congress, has enlightened us with her incisive views on the changing world order and China's role in it.

In many ways, our practical tutor in intelligent governance has been Governor Jerry Brown, who has put California back on the track of fiscal responsibility since the financial crash of 2008–9 while also leading a global “network of the willing” on climate change in the wake of the US withdrawal from the Paris Accord. In so many discussions over the years, we have learned statecraft from this master. It is hard to think of a rival to his experience and quality of judgment among leading political figures in the United States today.

Ron George, chief justice of the California Supreme Court from 1996 to 2010, graciously shared his constitutional brilliance and insights with us in formulating the initiative reform legislation that the Think Long Committee helped pass in 2014 and that Governor Brown signed into law. The indefatigable and ever-innovative Senator Bob Hertzberg shepherded that effort among a broad coalition of civic groups and through the legislature. He has also tirelessly moved the needle inch by inch to bring California's tax code into the twenty-first century. We are thankful to California's new governor, Gavin Newsom, for reading parts of this book and sharing his comments. Few have thought through so thoroughly the policy paths the Golden State needs to take in the years ahead.

Many of the key ideas in this book were first floated in one form or another in *The WorldPost*, the Berggruen Institute's publishing partnership with the *Washington Post*. The whole team—Executive Editor Kathleen Miles, Clarissa Pharr, Alex Gardels, Peter Mellgard, Rebecca Chao, and Rosa O'Hara—have availed

us of the insights that *The WorldPost* has gathered from around the world.

Finally, but not at all least, of course, is the rest of the Berggruen Institute leadership team—Dawn Nakagawa and Nils Gilman, along with all their staff support, who have kept everything moving.